

2<sup>nd</sup> August, 2021

**BSE Limited** 

Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001

**Scrip Code: 517214** 

**National Stock Exchange of India Limited** 

Exchange Plaza, Plot No. C/1, G Block Bandra – Kurla Complex, Bandra (E)

Mumbai – 400 051

Scrip Code: DIGISPICE

**Sub: Results Presentation** 

Dear Sir/Madam,

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith a revised Results Presentation on the Financial Results of the Company for the quarter ended 30<sup>th</sup> June, 2021.

You are requested to substitute the aforesaid Revised Results Presentation in place of the earlier Results Presentation uploaded by us on 31st July, 2021.

This Presentation may be used by the Company for potential meetings with analysts and investor community and will also be available on the website of the Company i.e. www.digispice.com.

You are requested to kindly take the above on record and oblige.

Thanking you.

Yours faithfully, for **DiGiSPICE Technologies Limited** (formerly Spice Mobility Limited)

### (M. R. Bothra)

Vice President - Corporate Affairs & Company Secretary

Encl.: as above

### **DIGISPICE Technologies Limited**

(Formerly Spice Mobility Limited) **CIN-**L72900DL1986PLC330369

Regd. Office: 622, 6<sup>th</sup> Floor, DLF Tower A, Jasola Distt. Center, New Delhi- 110025, Tel: +91 11 41251965

Corp. Office: Spice Global Knowledge Park, 19A & 19B, Sector-125, Noida- 201301, Uttar Pradesh, India, - Tel: +91 120 5029101

Email ID: Complianceofficer@digispice.com; Website: www.digispice.com



DiGiSPICE Technologies Ltd.

Q1FY22 Results Presentation Aug 2, 2021



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### Agenda

- About Us
- Financial Technology Services Spice Money
- Digital Technology Services
  - Digital Enterprise Korero Platforms
  - Digital Telco
- **Consolidated Financials**



# About Us



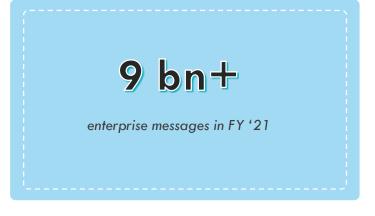
### About us

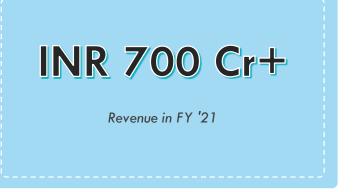
We are a Digital Platforms and Solutions Company focused on the following business segments

### **Business segments:**

- Financial Technology Services , Spice Money India's leading rural FinTech platform
- Digital Technology Services, DigiSpice Provides digital platform and solutions for Telco, BFSI and other
   Enterprises across Asia and Africa



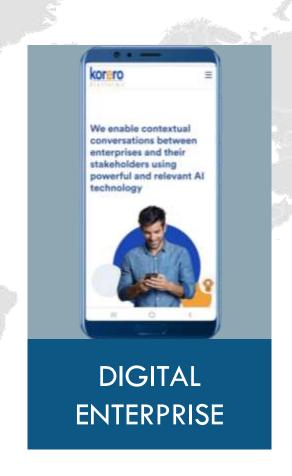






### **Building Digital Platforms**

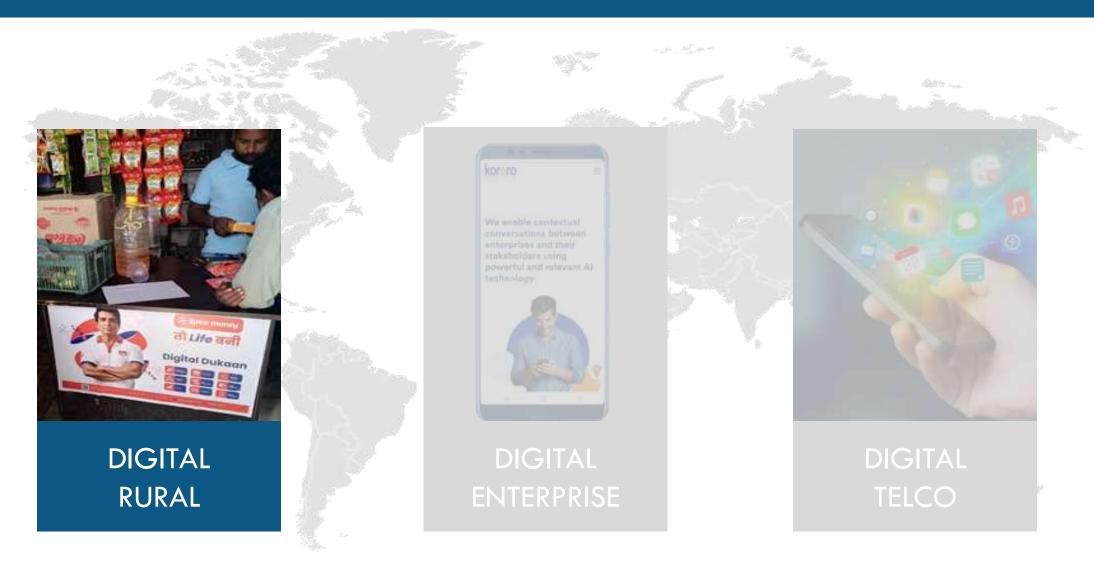








### **Building Digital Platforms**



### **DIGISPICE**

Spice money

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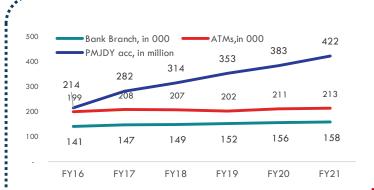
India's leading Rural Fintech Platform

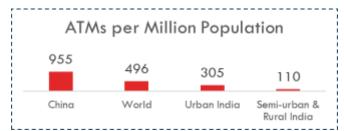




### Solving the last mile banking infra problem in Rural India

### **Problem**





Number of bank account holders has significantly grown in India driven by a massive government push and direct benefit transfer program. However, Bank Branch and Bank ATM infrastructure has not kept pace especially in semi urban and rural India.

### **Technology Stack**



Source: PwC The Indian Payment Handbook Report Dec 2020



1.24 Billion+ Aadhaar enrolled citizens with majority of them having bank account linked to Aadhaar.

### Solution



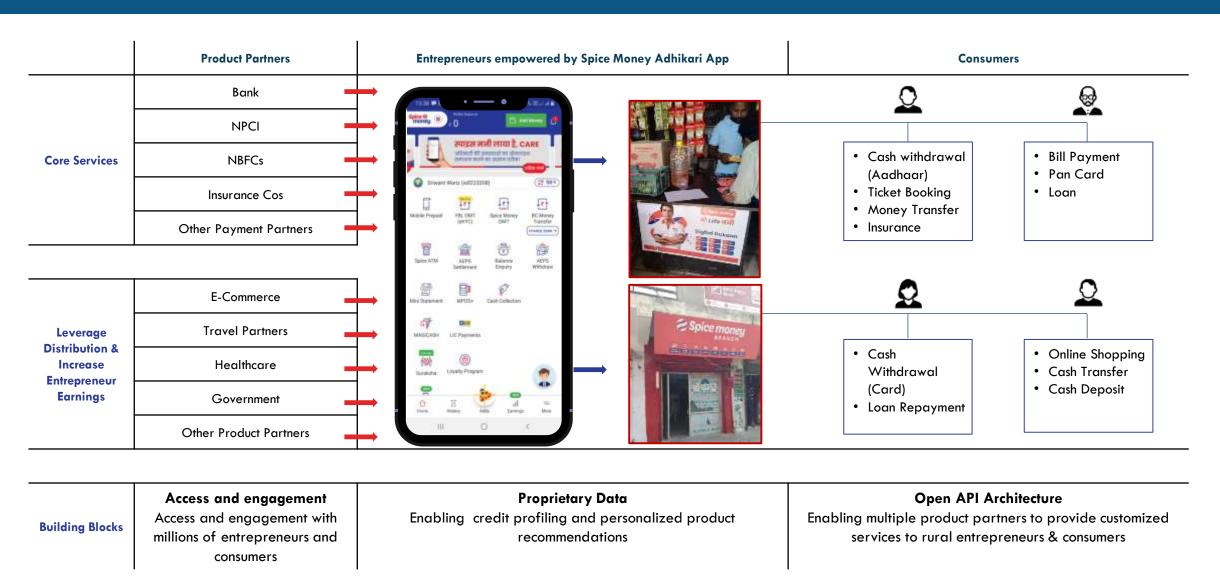
Spice Money Adhikari App + Aadhaar Biometric Device

Enabling Customers to avail ATM and banking services using Aadhaar Enabled Payment System at their next door kirana store.





### Entrepreneurs/Kirana Stores in Rural India use Spice Money Digital platform to serve consumers







### Q1FY22 Update



Gross Transaction Value during the quarter grew to INR 31K Cr (growth of 35% q-o-q and 65% y-o-y)



Transactions based revenue during the quarter grew from INR 155 Cr to INR 199 Cr (growth of 29% q-o-q and 56% y-o-y)



AePS market share increased to 15.9% in the quarter compared to 13.7% in FY21



Repeat Customers transacted on AePS increased to 21Mn from 17Mn in the previous quarter



The growth in the quarter was primarily driven by the significant growth in Adhikari base in Q4FY21. Growth in Adhikari base has been driven by zero investment marketing campaign which aimed at reducing the entry barriers (entry fee, device cost etc) for new Adhikaris joining the platform and removing engagement barriers for existing Adhikaris to grow business.



Our coverage improved from 140 dense districts to 186 dense districts q-o-q, with total reach in 708 districts

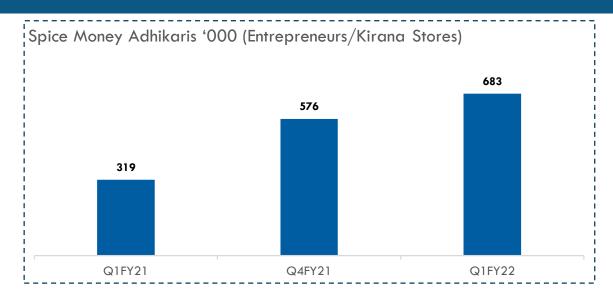


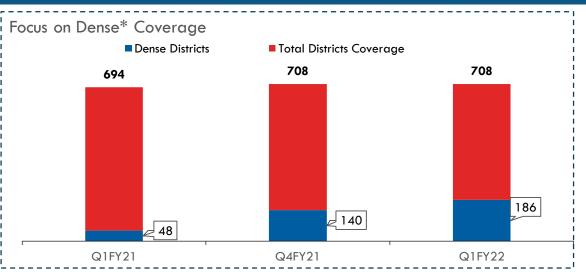
Launched COVREG - Spice Money's initiative to drive vaccination in rural India



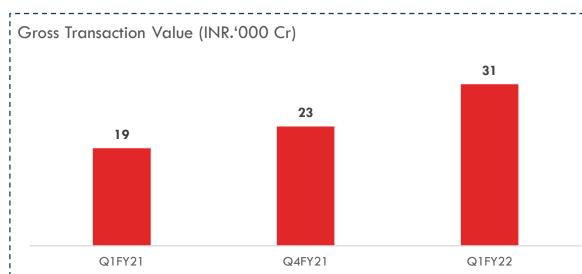


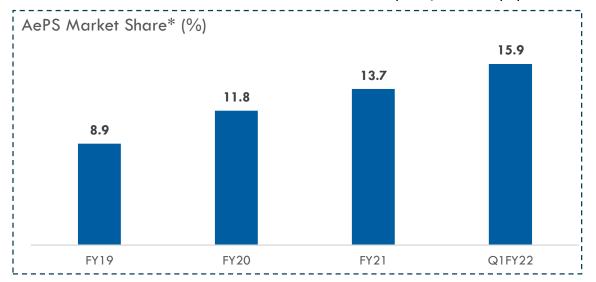
### **Key Metrics**





\*Dense District = A district where there is at least 1 Adhikari per 1,000 rural population.



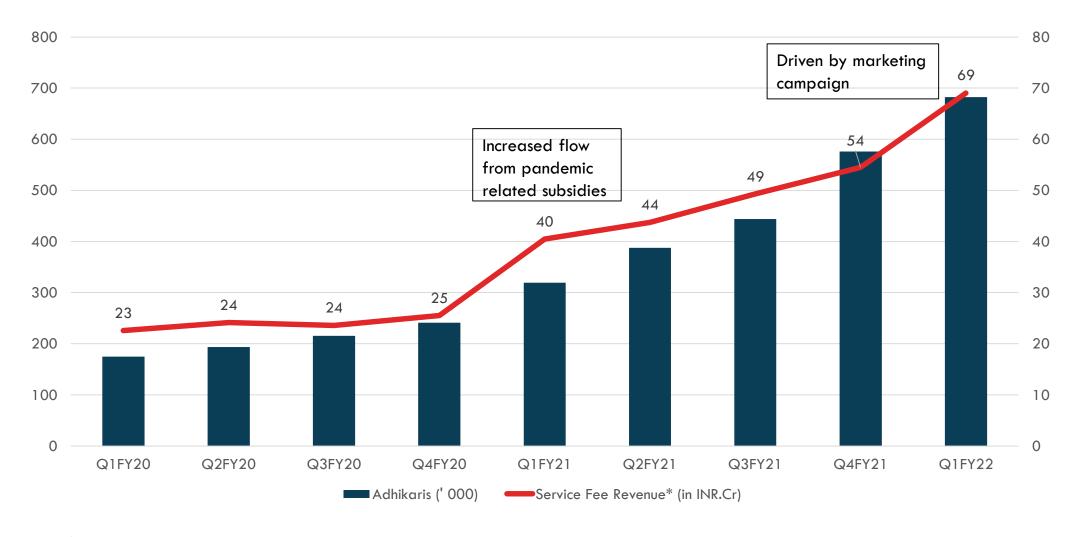


\*AePS off-us value market share





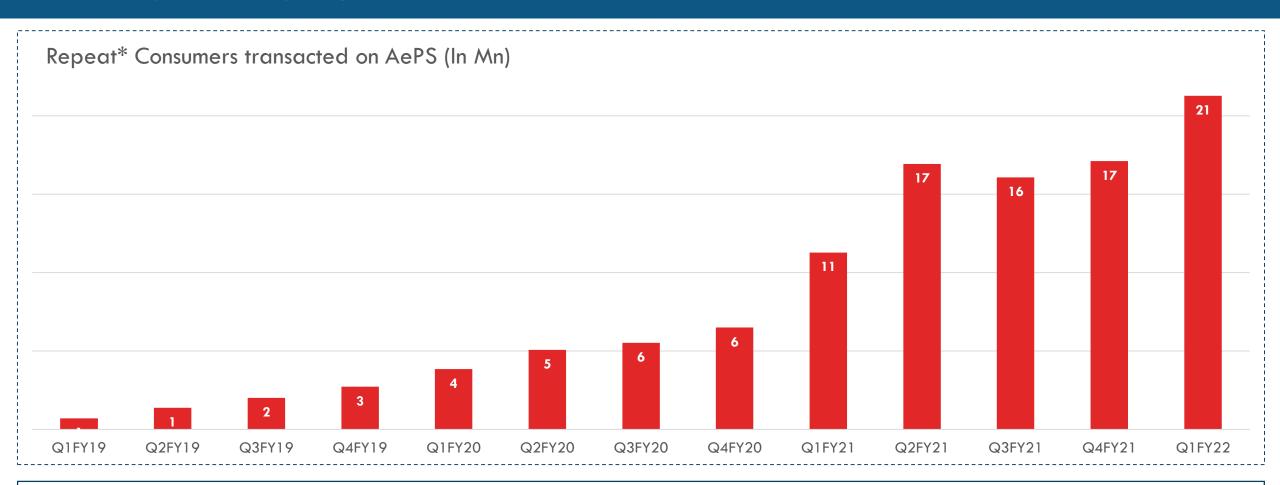
### Steady Revenue Momentum driven by Adhikari Growth







### Creating a strong repeat end consumer franchise



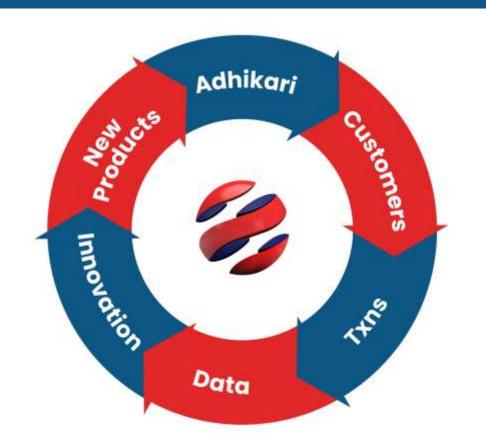
While focusing on adding new customers through increase in reach, Spice Money is also building a strong repeat customer franchise.

\*Repeat customers transacted during the quarter means returning customers who have transacted in earlier periods.





### Investing behind Accelerated Transactions Growth





- Positive unit economics business model
- Operating leverage to be driven by transactions growth





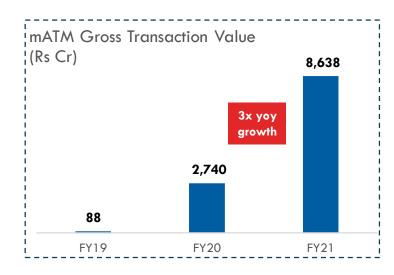
### Launching new Products for Bharat

### **mATM**

- mATM allows customer to transact using Debit Card (in addition to Aadhaar via AePS). Adhikari needs a small pinpad device, which works with our app to enable these transactions.
- Launched in Jan 2019 and attained market leadership
- 78K SMAs equipped with mATM devices as of Mar21
- Driving device affordability to penetrate the market.
- 3x growth in FY21. We continue to drive this as a high growth product







### **NEW LAUNCH**

### **Enterprise Cash Management**

- **Problem Statement** Enterprises (eg Microfinance NBFCs, Logistics companies, etc) collect cash in rural through their representatives who need to go back to their urban branches end of the day to deposit cash. Branch manager then deposits cash in a Bank branch. Cash management risk and hassles. Limited by banking hours.
- **Solution** Such representatives now deposit cash at nearby Spice Money Adhikari in the village. Enterprises get near real time credit. Adhikari uses this cash to serve customers with cash withdrawal services.
- Focus growth product for FY22.











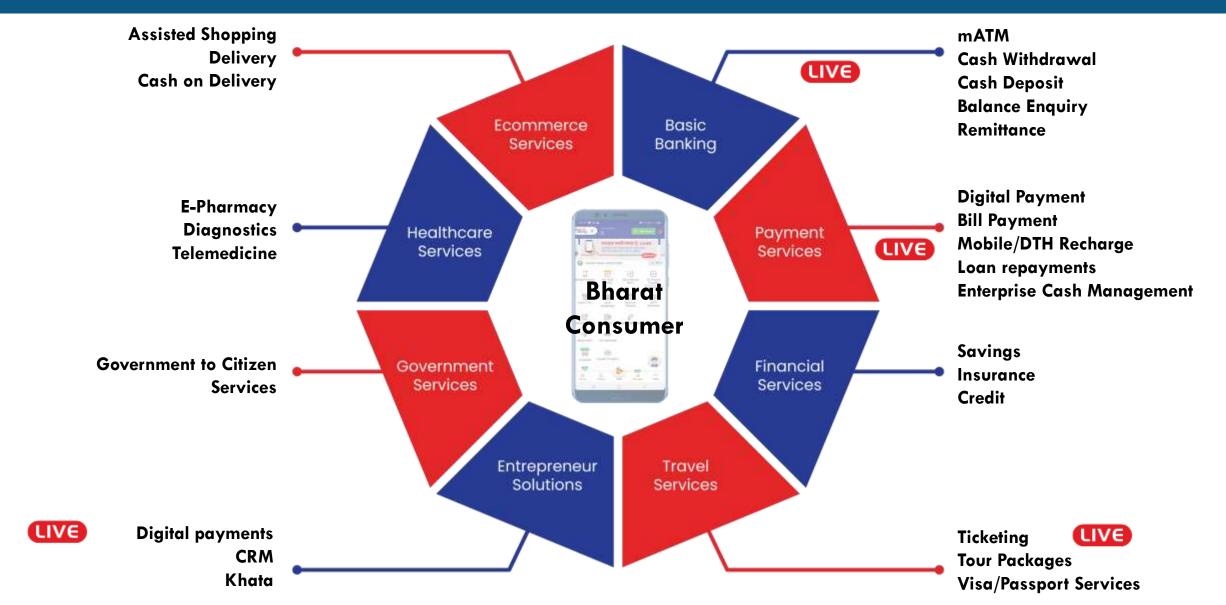








### Building a Phygital Super App for Bharat







### **Growth Levers**

- Removing entry barriers (Eg. zero entry fee, and zero rental since Feb21)
   with focus on long term transactions revenue growth
- Expanding geographical reach
- Deepening presence in key clusters

Spice Money Accelerating Growth of Entrepreneurs
Network (Spice Money Adhikaris)

**Expanding Service Portfolio** 

**Enhancing Brand Visibility** 

- Strengthen core banking and payments use cases with new products
- Enable delivery of financial services (savings, insurance, credit) and digital services (travel, healthcare, government services, etc)

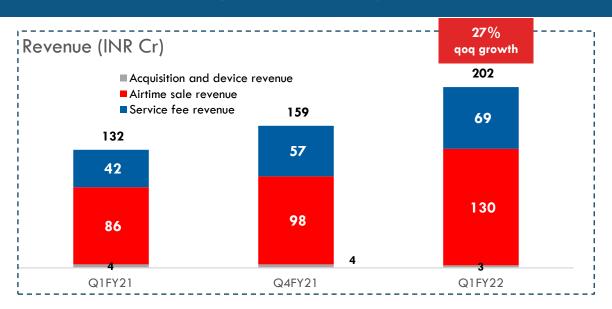


- Aspire to emerge as the most trusted FinTech brand in rural India
- Entered into strategic partnership with Sonu Sood to design new initiatives and products that will bridge the divide between rural and urban India





### Financials (Spice Money)

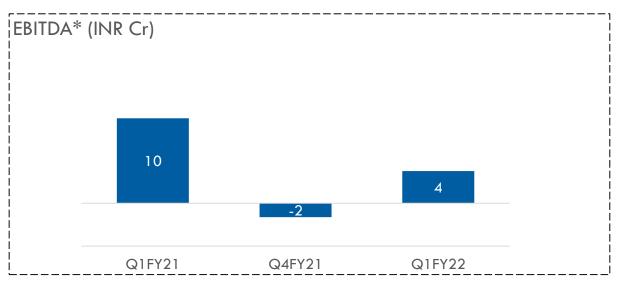


27% q-o-q growth in Q1FY22 is driven by the campaign during Q4FY21, which translated into revenues in the current quarter.

### Revenue profile

- Service fee revenue Commission income from transactions
- Airtime sale revenue Revenue on airtime top-ups transactions. The transaction value is accounted as revenue
- Acquisition and device revenue Revenue on sale of devices (mATM, biometric etc.) and revenue from entry fee charged

Focused on driving transactions revenue



\* EBITDA is before other income and exceptional items

Sequentially, the EBITDA improved from INR (-)1.6cr to INR 3.8cr because of increase in revenue this quarter, and additional expenses towards zero fee campaign in Q4FY21, part of which did not continue in Q1FY22.

Compared to Q1FY21 the EBITDA moved from INR 9.9cr to INR 3.8cr primarily because of the tailwind in Q1FY21 driven by the pandemic related subsidies granted by the Government. EBITDA in that quarter reflected a significant jump due to this.

Post that, the focus has been on investing behind growth (removing entry and engagement barriers and focusing on transactions-based growth) and organization capacity and capability.

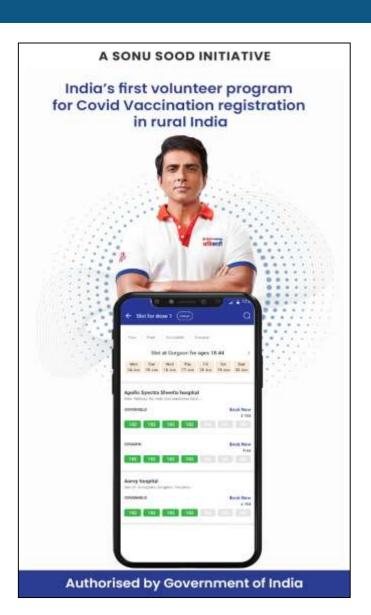




### **COVREG:** A drive for Rural Vaccination

## Challenges in Rural India

- Lack of awareness on vaccine registration
- Skepticism to the vaccine
- Need for community
   influence to drive action
- Lack of assisted registration platform





11000+ Volunteers across India in 4 weeks

### **Partners**









### **Building Digital Platforms**



### **DIGISPICE**



### Connect. Engage. Interact

from the first conversation to everlasting connections

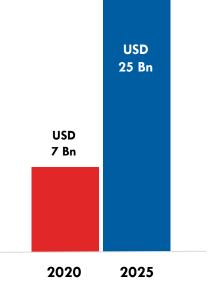




### Growth in Adoption of Digital Channels & Automation Platforms

### Communication Platform as a Service

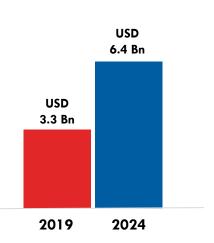
- The total value of the CPaaS market is expected to reach \$25 billion in 2025; rising from an estimated \$7 billion in 2020.
- Over 95% of CPaaS revenue will be attributable to SMS in 2020 owing to the ubiquity of SMS amongst mobile subscribers. However, as alternative rich media messaging solutions gain traction, by 2025, SMS will drop to 70% of revenue.



Source: Juniper Research

### **Marketing Automation**

- The global marketing automation market size is expected to grow from USD 3.3 billion in 2019 to USD 6.4 billion by 2024, at a CAGR of 13.9%.
- Enterprises are increasing focus on leveraging advanced technologies to automate the marketing process and enhance customer experience.







### Korero Platforms: Our Digital Enterprise Offering



- Serving 3 out of top 5 in Fortune India 500
   2020 list
- 60+ live clients across BFSI, Utilities and other industries across Large Enterprises and MSMEs
- Omni channel communications platform –
   Telecom, OTT and IP channels. Higher growth expected from new, digital channels
- Channel orchestration for customized user journeys across life cycle
- Use of Al for contextual conversations and improved conversion rates
- Marketing automation Create, manage and maximize the impact of marketing campaigns through digital engagement channels



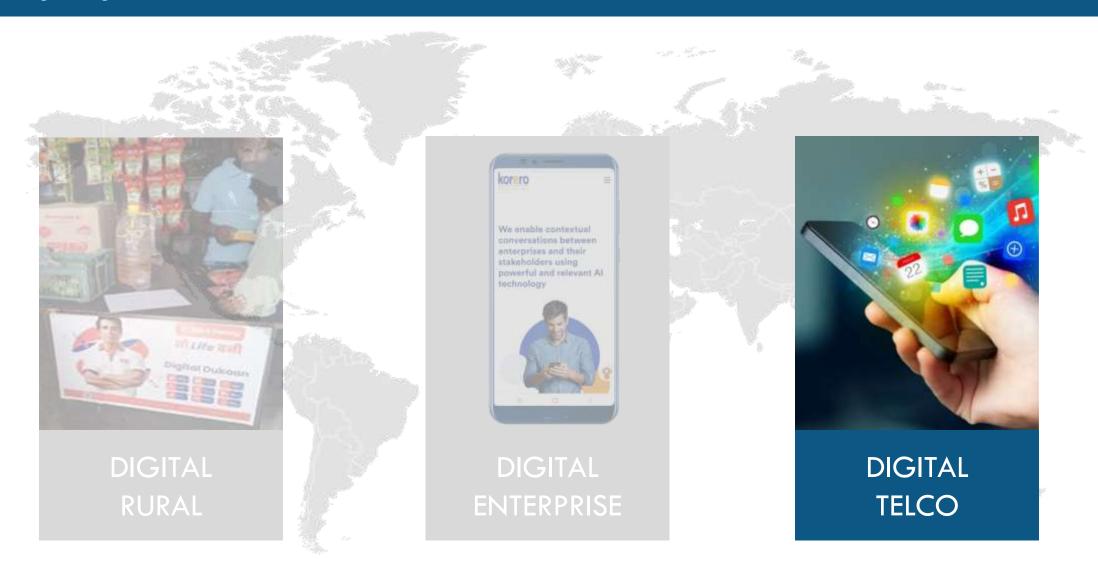


### Q1FY22 - Industry update

- TRAI under the Telecom Commercial Communication Customer Preference Regulations (TCCCPR 2018) directed Telecom Service Providers to adopt Blockchain or Distributed Ledger Technology (DLT) on their networks to control Unsolicited Commercial Communication (SPAM messaging)
- Under the Guidelines, Enterprises willing to communicate with interested users have to confirm their identity through a header registered in their name and Access Providers to provide facility to digitally record and revoke consent of the subscribers
- DLT is being implemented in stages since last year. Enterprises were asked to whitelist SMS templates by April 01, 2021.
- The implementation has led to a sharp decline in number of SMS being sent by Enterprises, especially in Promotional SMS category. The impact is at Industry level. DigiSpice observed a 25% reduction in number of SMS delivered in Q1FY22 as compared to previous quarter.
- In sequential stage of DLT implementation, the user Consent Management is to be implemented by Enterprises starting Aug 2021.
- At Korero Platforms, we have built a DLT compliant platform to support Enterprises in their communication requirements.



### **Building Digital Platforms**





### Growth in Digital Content Consumption

High internet penetration is accelerating content demand, driven by personalized experience

- 4.72 billion globally used the internet in April 2021 that's > 60 % of the world's total population
  - Source: DataReportal April 2021
- The average global internet user spends almost 7 hours online each day.
   Source: DataReportal April 2021
- Global Video On Demand (VoD) Market to reach US \$85 billion (out of total Digital Content Revenue of US \$300 billion) by 2025
   Source: Adroit Market Research – May 2021
- 83% of consumers are willing to share their data to create a more a personalized experience

Source: Forbes-Feb 2020





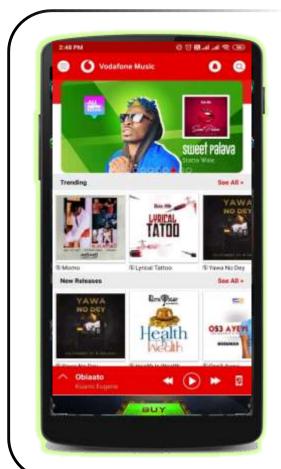
### Digital Telco Business: Our offerings

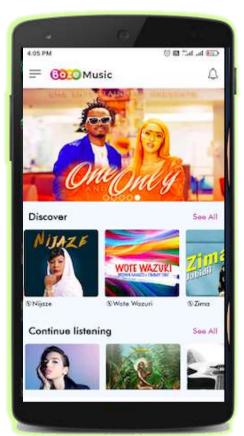
- Digital Entertainment Products: Native Mobile Apps & Progressive Web Apps to deliver music, video, games, and other multimedia content over the Internet. The platform brings adaptive user experience, a state of art partner & content management system, and strong content delivery mechanism for rich digital experience to users. It also enables telecom operators to serve & monetize online content from various sources E.g., Local Content Provider, Major Labels, broadcasters and streaming services.
- Super App (DSA Digital Service Aggregation): SuperApp or DSA is a platform developed for Global Telecom Operators & Enterprises to aggregate & offer their plethora of services under one umbrella. It enables to put together products and services that consumers expect in the market today. It supports multiple channels for driving engagement through discovery
- Self-Service Apps: A multi-channel smart mobility solution for telecom operators and enterprises helping them connect with their customers and offer them a DIY feature to access account information, handling services and requests, getting new products and services, connecting with customer care, etc. The solution reduces TCO, enhances revenue and ultimately results in improved CSAT.

Leveraging 25+ Telco client relationships across Asia, Africa and Middle East

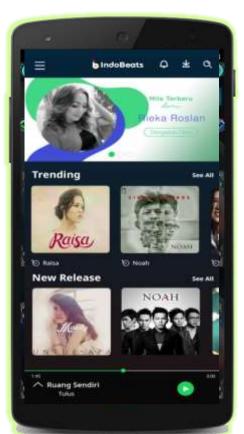


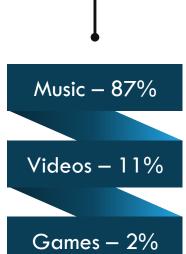
### Digital Entertainment Products





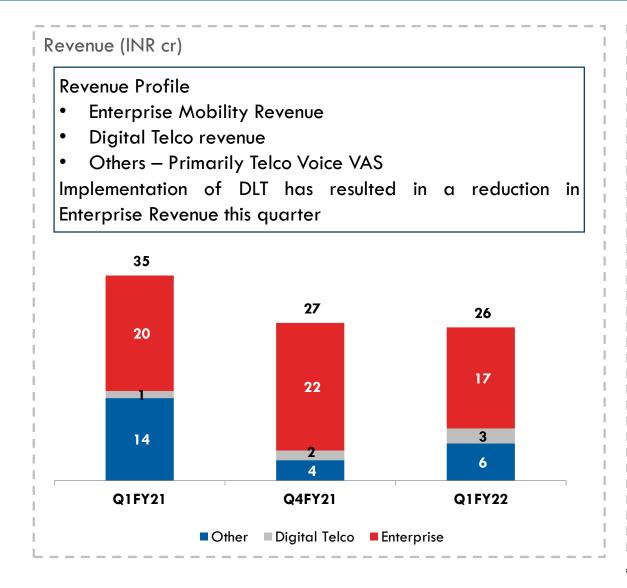








### Financials (Digital Technology Services)

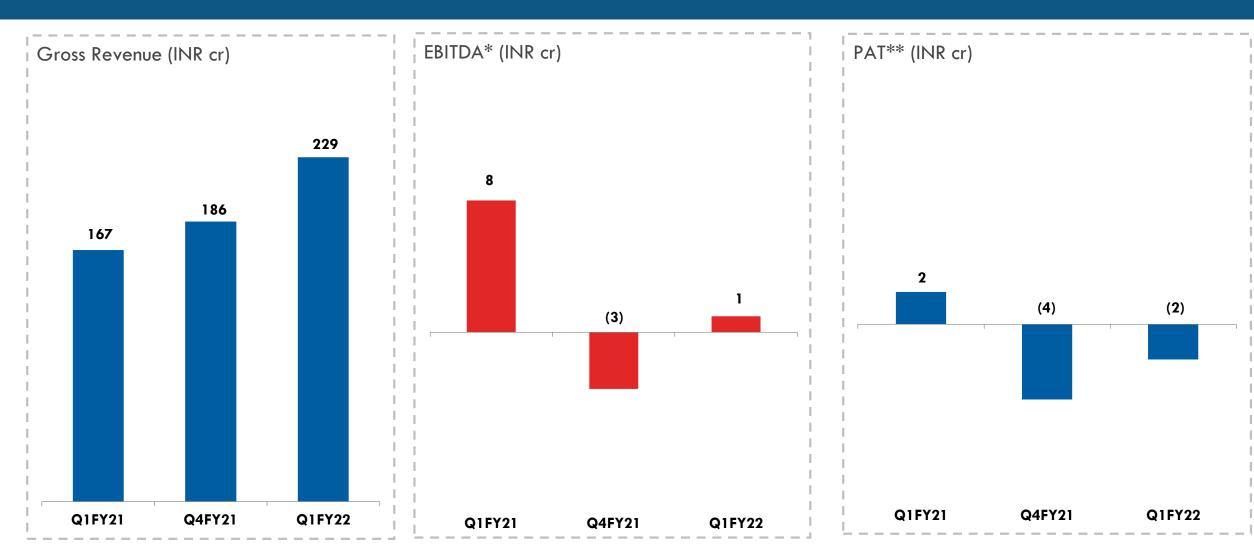


EBITDA\* (INR cr) Reduction in EBITDA this quarter is due to reduction in Enterprise Revenue (DLT implementation) and increase in input costs (3)**Q1FY21 Q4FY21 Q1FY22** 

## Consolidated Financials



### Consolidated Financials Overview (Quarter wise)



<sup>\*</sup> Excludes Exceptional Items

<sup>\*\*</sup> Before Discontinued Operations



### Thank You

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